HEALTH DATAPALOOZA

AcademyHealth

NATIONAL HEALTH POLICY CONFERENCE

AcademyHealth

AGENDA

February 10–11, 2020

Marriott Marquis, Washington, D.C.

#hdpalooza | @hdpalooza
#NHPC20 | @AcademyHealth

Welcome to the Health Datapalooza and the National Health Policy Conference

On behalf of AcademyHealth, the planning committee, and our partners and supporters, it is our pleasure to welcome you to the Health Datapalooza and the National Health Policy Conference. We are thrilled that you decided to join us for this unique, co-located event, featuring the best of health policy and health data innovation powered by data and evidence.

Over the next two days, you will design your own conference experience, picking and choosing which sessions to attend from the distinct programs of the Health Datapalooza and/or the National Health Policy Conference. In addition, to harness the synergies that exists between both conference communities, we've designed joint sessions throughout the two days, providing more engagement opportunities with participants "across the hall." Explore the agenda book or the conference mobile app to chart your personalized event experience.

Grounded in the spirit of innovation, action, and outcomes—the Health Datapalooza and the National Health Policy Conference address today's most critical health issues and immediate policy priorities, and recognize the individuals and organizations creating knowledge from data and pioneering innovations that drive health policy and practice. Over the next two days, we will hear from top visionaries, leading experts, patients, and decision makers, and attend sessions that explore key questions and promising approaches driven by data and evidence.

Be sure to strike up a conversation in the hallway between sessions and connect with some of the best and brightest working to improve health and health care. Talk to patients and frontline staff to ground yourself in the realities and challenges of health care today. And, as always, share your thoughts about both programs on Twitter using #hdpalooza and #NHPC20.

Lisa Simpson, MB, BCh, M.P.H., FAAP
President and CEO - AcademyHealth

Niall Brennan, B.A., M.P.P. (Co-Chair)
President and CEO - Health Care Cost Institute

Melinda Buntin, Ph.D. (Co-Chair)
Professor and Mike Curb Chair - Vanderbilt University School of Medicine

Using this Agenda Book

This book contains a combined agenda at a glance on page 8 followed by the detailed agendas for the Health Datapalooza (page 15) and the National Health Policy Conference (page 27). Joint sessions and events are noted in purple.

About AcademyHealth

AcademyHealth is a leading national organization serving the fields of health services and policy research and the professionals who produce and use this important work. Together with our members, we offer programs and services that support the development and use of rigorous, relevant and timely data and evidence to increase the quality, accessibility, and value of health care, to reduce disparities, and to improve health. A trusted broker of information, Academy-Health brings stakeholders together to address the current and future needs of an evolving health system, inform health policy and translate evidence into action. www.academyhealth.org

Join the conversation on Twitter using the hashtag #hdpalooza and #NHPC20.

Registration Open

Treasury Room (Meeting Room Level 4)

Sunday, February 9	3:00 p.m.–5:00 p.m.
Monday, February 10	7:00 a.m.–5:30 p.m.
Tuesday, February 11	7:00 a.m.–5:00 p.m.

Continuing Education Credits

Healthcare Executives: Approved for up to 13.25 ACHE CPE credits.

By attending the 2020 Health Datapalooza and National Health Policy Conference offered by AcademyHealth, participants may earn up to 13.25 ACHE Qualified Education hours toward initial certification or recertification of the Fellow of the American College of Healthcare Executives (FACHE) designation. Participants in this program who wish to have the continuing education hours applied toward ACHE Qualified Education credit must self-report their participation. To self-report, participants should log into their MyACHE account and select ACHE Qualified Education credit.

Conference Support

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2020 Themes and Theme Descriptions

Health Datapalooza

Since its inception, the Health Datapalooza has become the gathering place for people and organizations creating knowledge from data and pioneering innovations that drive health policy and practice. As the challenges facing health and health care continue to evolve, we're digging into the real world experience of turning information into innovation and improvement. What works, doesn't, for whom, why, and what's coming next?

AAA Advancing Data Analytics and Application

- Data quality & consistency

- Supporting clinical decisions using artificial intelligence (AI), natural language processing (NLP), and machine learning in practical, real-world settings

- Novel insights and learnings of human (provider, patient, consumer, et al.) - machine interfaces in the applications of health and health care data

- Promoting population health analytics and achieving quality targets

- Novel data science and computational methods and models

- Systems improvements and organizational changes that streamline technology adoption, data generation/exchange, and public reporting

- Community-based and level initiatives involving data sharing and integration approaches from multi-sector partners across health, social services, and other data sources (e.g. criminal justice, transportation, housing, schools, etc.)

- Analyzing and incorporating SDOH and behavioral data in care plans

- Policies to drive data-intensive applications and challenges related to the use of real-world evidence, precision care, the All of Us initiative, Cancer Moonshot, and other large-scale programs in the US or internationally

- Addressing health disparities and promoting health equity across populations, including racial/ethnic minorities, low SES, children, urban, rural, etc.

- Policies to address equity, diversity, and inclusion

EPS Ensuring Data Privacy and Security

- Advancing data stewardship and governance

- Data ownership and compensation

- Threats to data integrity and its impact on quality of care and sustainability

- Understanding and addressing challenges in open data, de-identification, and data donation

- Approaches to breach prevention, management, and mitigation

- New guidance, tools, and interpretations of regulatory and oversight procedures in the new data-sharing ecosystem (GDPR, HIPAA, etc.) and the effect that GDPR and the potential reopening of HIPPA will have

TPC Transforming Patient Care

- Individuals/citizens accessing their own records; the benefits, challenges and ethical dimensions

- Mobile health, personal health devices, such as social media, wearables, telehealth, and other stuff we haven't even heard of yet

- Demonstrating return on investment in consumer-facing technologies

- Meaningful measurement of the care experience

- Promoting the increased use of EHRs by providers in small independent practices

- Prioritizing the collection and sharing of social determinant of health (SDoH) data and building on the success stories that are occurring across communities

- Evolution of health data over an individual's lifetime, secondary use of data, and the need for broader interoperability throughout the lifecycle

National Health Policy Conference

The AcademyHealth National Health Policy Conference (NHPC) brings together health care decision-makers, advocates, consumers, patients, researchers and leaders from the public and private sectors to discuss the health policy agenda for the year ahead in the context of the existing evidence base, its strengths and limitations. The agenda includes timely examples of policy innovation, implementation and/or evaluation, emphasizing how evidence has been used or could be used in the years ahead to either inform, develop and/or evaluate federal and/or state legislative, regulatory, administrative, or legal policy.

REH Addressing Social Risks, Health Equity and Population Health

- Effective models of health care systems tackling upstream determinants of health, improving equity

- Incorporating social determinants into risk adjusted payment models

- Understanding the link between provider burnout and social determinants

- State, local and market innovation to improve population health management and outcomes

- Partnerships for effectively addressing the intersection of social determinants in high risk populations, including with public health, social services and other community organizations

- Cross sector policy approaches: what is working? What is next?

- Distributive impact of policies, including impact on safety net providers

- Addressing health disparities and promoting health equity across populations, including racial/ethnic minorities, low SES, children, urban, rural, etc…

- Public and private sector policies to improve equity, diversity and inclusion

- New payment models aligned with reimbursement, data sharing, collaboration vs conflicting initiatives for healthy populations

- Initiatives, including technology and tools, to enable health systems and providers to address social determinants and improve equity

CCS Confronting Costs and Spending

- Paying for value/identifying high value care; addressing waste and low value care

- Caring for high need, high cost patients and increasing patient engagement in their care plan

- Cost sharing and consumer cost exposure, affordability, trends and impact

- Strategies to contain the rising costs of treatments and services including confronting drug pricing and surprise medical bills

- Policies to improve prescription drug markets (PBM reform)

- Employer, state and payer initiatives to reduce costs and improve outcomes and value, including preventive care initiatives

- Consumer-facing pricing and coverage transparency

- The cost impact of consolidation and provider employment by hospitals

- The role of venture capital in creating provider networks

- Development and use of tools and other services to support cost transparency, supply chain, and purchasing tools for patients and consumers, such as blockchain, and other distributed ledger technologies

OAU Obtaining, Accessing, and Using High Quality Care

- The future of state marketplaces and other insurance market reforms

- Single payer and public option proposals – strengths, weaknesses, and realities

- Trends in coverage, access, and utilization for different populations and in a variety of settings

- Emerging evidence from alternative payment models across patient populations

- Quality and performance measurement: what is working? What is next?

- Integrating care across settings, including age-friendly health systems, behavioral health, oral health, long-term services and supports, retail, virtual and/or community-based providers

- Provider workforce and/or addressing burnout

- Policy strategies to support innovation

- Increased use of telemedicine as a means of increasing access

- Usability and user-centered design innovations that led to process improvements and better patient and provider experiences

AGENDA AT A GLANCE

"**JOINT**" refers to combined activities for both the 🅳 Health Datapalooza (HDP) and the

MONDAY, FEBRUARY 10 – DAY ONE			
Time	**Room (Meeting Room Level)**	**Title**	**Theme**
7:00 a.m.–5:30 p.m.	Treasury (MRL 4)	Registration	
8:00 a.m.–9:00 a.m.	Foyer (MRL 4)	Continental Breakfast	
9:00 a.m.–10:30 a.m.	Independence Ballroom (MRL 4)	🔗 Joint Opening Plenary	
10:30 a.m.–11:00 a.m.		Networking Break	
11:00 a.m.–12:15 p.m.	Liberty Salon L (MRL 4)	🔗 Joint Panel: Digital Quality Measures: Reducing Burden, Improving Accuracy, Measuring What Matters	OAU
	Archives (MRL 4)	🅳 HDP Panel: Getting Privacy and Security Right from the Start(up)	EPS
	Liberty Salons I/J/K (MRL 4)	🅳 HDP Panel: Implementing SDoH Screenings: Which Ones?	TPC
	Shaw/LeDroit Park (MRL 3)	🅳 HDP Panel: Powering Real-World, Human Decision Making with Artificial Intelligence and Machine Learning in Health Care	AAA
	Marquis Salon 12 (MRL 2)	🅿 NHPC Panel: MACPAC at 10: A Look at How Medicaid Policy has Changed Since 2020 and the Outlook for the Next Ten Years	OAU
	Capitol/Congress (MRL 4)	🅿 NHPC Panel: The Path Forward on APMs: What are the Implications of Market Dynamics on APM Adoption?	OAU
	Chinatown (MRL 3)	🅿 NHPC Rapid Fire: Consumers, Costs, and Spending	CCS
12:15 p.m.–12:45 p.m.	Foyer (MRL 4)	Boxed Lunch Pickup	
12:45 p.m.–2:20 p.m.	Independence Ballroom (MRL 4)	🅳 Health Datapalooza Plenary	
1:00 p.m.–2:15 p.m.	Marquis Salon 12 (MRL 2)	🅿 NHPC Panel: Accelerating Progress on Integrated, Value-Based Care Transformation for Children	REH
	Shaw/LeDroit Park (MRL 3)	🅿 NHPC Panel: Maxed Out: The High Cost of Life-Sustaining Insulin	CCS
	Archives (MRL 4)	🅿 NHPC Panel: Primary Care Investment and Health Care Affordability: Lessons from the States	CCS
	Liberty Salons I/J/K (MRL 4)	🅿 NHPC Panel: What Can Health Insurance Cover? The State of Supplemental and Non-Medical Benefits	REH
	Capitol/Congress (MRL 4)	🅿 NHPC Panel: Work and Community Engagement Requirements: Emerging Evidence to Inform Legal and Policy Debates	OAU
	Chinatown (MRL 3)	🅿 NHPC Rapid Fire: Addressing Social Risks, Health Equity and Population Health Session 1	REH

P National Health Policy Conference (NHPC).

MONDAY, FEBRUARY 10 – DAY ONE			
Time	**Room (Meeting Room Level)**	**Title**	**Theme**
1:00 p.m.–2:15 p.m.	Liberty Salon L (MRL 4)	P NHPC Rapid Fire: Obtaining, Accessing, and Using High Quality Care Session 1	OAU
2:15 p.m.–2:45 p.m.		Networking Break	
2:45 p.m.–4:00 p.m.	Capitol/Congress (MRL 4)	Joint Panel: Hospital Ranks The Matter: What's Needed to Make Them Real Engines for Change?	OAU
	Archives (MRL 4)	HDP Panel: Digital Health Privacy: FTC and OCR Perspectives	EPS
	Liberty Salons I/J/K (MRL 4)	HDP Panel: Why Telemedicine is Key to Solving America's Rural Health	TPC
	Chinatown (MRL 4)	HDP Rapid Fire: Data, Interoperability, Analytics	TPC
	Marquis Salon 12 (MRL 2)	P NHPC Panel: Reimagining Data	
	Shaw/LeDroit Park (MRL 3)	P NHPC Panel: Addressing Social Determinants of Health: Recent Innovations, Remaining Challenges	REH
	Liberty Salon L (MRL 4)	P NHPC Panel: How Algorithmic Care + the Second Wave of Telemedicine Startups Are Solving the Triple Aim	OAU
4:00 p.m.–4:15 p.m.		Break	
4:15 p.m.–5:30 p.m.	Independence Ballroom (MRL 4)	P National Health Policy Conference Plenary	
	Archives (MRL 4)	HDP Panel: Data Analysis, New Knowledge, and then What? Perspectives on Mobilizing Computable Biomedical Knowledge	AAA
	Capitol/Congress (MRL 4)	HDP Panel: Data Privacy and Consumer Tech - How the Health Care Sector Can Lead in Both (yes, really)	EPS
	Liberty Salons I/J/K (MRL 4)	HDP Panel: Empowering Patient Care and Enhancing Care Transitions through Data Interoperability	TPC
	Marquis Salon 12 (MRL 2)	HDP Panel: The VA-Doe Collaboration for Standards-Based Process Mining and Decision Support	AAA
	Shaw/LeDroit Park (MRL 3)	HDP Panel: Truth or Dare? (The Real Scoop on How ONCs Information Blocking Rules Will Impact Doctors, Patients and Caregivers)	TPC
	Liberty Salon L (MRL 4)	HDP Panel: Unobtainable Metrics: When the Most Important Data Don't' Exist	AAA
	Chinatown (MRL 3)	HDP Rapid Fire: Data Analytics to Disrupt Delivery Models	AAA
5:30 p.m.–6:30 p.m.	Liberty Salons M/N/O/P (MRL 4)	Joint Reception & Poster Session #1	

AGENDA AT A GLANCE

Time	Room (Meeting Room Level)	Title	Theme
TUESDAY, FEBRUARY 11 – DAY TWO			
7:00 a.m.–5:00 p.m.	Treasury (MRL 4)	Registration	
8:00 a.m.–9:00 a.m.	Liberty Salons M/N/O/P (MRL 4)	Joint Continental Breakfast & Poster Session #2	
9:00 a.m.–10:15 a.m.	Independence Ballroom (MRL 4)	Health Datapalooza Plenary	
	Archives (MRL 4)	NHPC Panel: Addressing Infant Mortality through State Policy Approaches	REH
	Shaw/LeDroit Park (MRL 3)	NHPC Panel: Moving from Difficult Conversations on Health Spending to Solutions	
	Liberty Salons I/J/K (MRL 4)	NHPC Panel: Moving Health Care to Home: Engaging Payers, Providers and Policymakers toward Patient-Centered Home and Community-Based Care	OAU
	Capitol/Congress (MRL 4)	NHPC Panel: Transitioning to State-Based Marketplaces: The Next Era of State Health Reform	OAU
	Liberty Salon L (MRL 4)	NHPC Panel: Transportation and Health: How Providers and Allies are Addressing Geographic Isolation and Mobility as Social Determinants of Health in Rural America	REH
	Marquis Salon 12 (MRL 2)	NHPC Rapid Fire: Addressing Social Risks, Health Equity and Population Health Session 2	REH
	Chinatown (MRL 3)	NHPC Rapid Fire: Payment Models: Are We Getting What We are Paying For?	CCS
10:15 a.m.–10:45 a.m.		Networking Break	
10:45 a.m.–12:00 p.m.	Shaw/LeDroit Park (MRL 3)	Joint Panel: Partnerships for Effectively Addressing Social Determinants in High Risk Populations	REH
	Capitol/Congress (MRL 4)	HDP Panel: Chasing Cures: Crowdsourcing Data through Peer-to-Peer Health, Disease Communities and Media	TPC
	Liberty Salon L (MRL 4)	HDP Panel: Designing a Health Care System with the Customer in Mind	
	Marquis Salon 12 (MRL 2)	NHPC Panel: Innovative Purchasing Strategies	
	Archives (MRL 4)	NHPC Panel: Price Transparency: Educating and Enhancing the Consumer Experience	CCS
	Liberty Salons I/J/K (MRL 4)	NHPC Panel: Understanding How Medicare Advantage Plans address Social Determinants of Health	REH
	Chinatown (MRL 3)	NHPC Rapid Fire: Obtaining, Accessing, and Using High Quality Care Session 2	OAU

TUESDAY, FEBRUARY 11 – DAY TWO			
Time	**Room (Meeting Room Level)**	**Title**	**Theme**
12:00 p.m.–12:30 p.m.	Foyer (MRL 4)	Boxed Lunch Pickup	
12:30 p.m.–2:05 p.m.	Independence Ballroom (MRL 4)	P National Health Policy Conference Plenary	
12:45 p.m.–2:00 p.m.	Liberty Salon L (MRL 4)	HDP Panel: Building Synthetic Health Care Data for Research and Analysis	
	Marquis Salon 12 (MRL 2)	HDP Panel: Innovative Approaches to Cloud Computing - Overcoming the Challenges of Health Data Storage and Computing Infrastuctures	AAA
	Archives (MRL 4)	HDP Panel: Multi-Stakeholder FHIR® Initiatives Accelerate Adoption: Advancing Data Integration in Support of Analytics and Applications for Improved Patient Care, Provider Workflow and Population Health	AAA
	Liberty Salons I/J/K (MRL 4)	HDP Panel: Patients Driving Research: Enhancing Patient Registries via Health Data Portability	AAA
	Capitol/Congress (MRL 4)	HDP Panel: Supporting Policy Initiatives to Address Surprise Medical Billing Using State All-Payer Claims Databases	AAA
	Shaw/LeDroit Park (MRL 3)	HDP Panel: The Promise of Claims APIs for Advancing Population Health	AAA
	Chinatown (MRL 3)	HDP Rapid Fire: Ensuring Data Privacy and Security	EPS
2:00 p.m.–2:30 p.m.		Networking Break	
2:30 p.m.–3:45 p.m.	Marquis Salon 12 (MRL 2)	⊘ Joint Rapid Fire: Patient Perspectives and Experiences	TPC
	Archives (MRL 4)	HDP Panel: HIPAA+GDPR+CCPA = A Call for Strategic Data Discipline: Approaches for Effectively and Efficiently Managing Data Asset Utility, Value, Costs and Responsibility across the Health Data Lifecycle	EPS
	Shaw/LeDroit Park (MRL 3)	HDP Panel: Perspectives on the Health Data Journey	
	Chinatown (MRL 3)	HDP Rapid Fire: Innovative Methodologies and Approaches to Leverage Data Today	AAA
	Liberty Salon L (MRL 4)	P NHPC Panel: Liberating Immunization Data	
	Capitol/Congress (MRL 4)	P NHPC Panel: State Innovation and Action of Payment Reform	CCS
	Liberty Salons I/J/K (MRL 4)	P NHPC Panel: The Role for Measurement Data, and Evaluation to Inform Policies Aimed at Improving Health and Equity in Communities	REH
3:45 p.m.–4:00 p.m.		Break	
4:00 p.m.–5:00 p.m.	Independence Ballroom (MRL 4)	⊘ Joint Closing Plenary	

ADJUNCT EVENTS

Sunday, February 9

9:00 a.m.–12:30 p.m.

Introduction to NPI and NPPES

Supreme Court (Meeting Room Level 4)

NPPES is the public data that lists every provider (both doctor and hospital) in the United States. It details where they provide treatment, what type of health care provider they are, and basic contact information. Typically, claims data analysis and health care system modeling begin with this dataset. Data Source: http://download.cms.gov/nppes/NPI_Files.html

This year, there are three new files coming out of NPPES include health information exchange endpoints, additional locations and other business names. This class will explain all of the fields, and the basic instructions for getting the data into an online database like AWS or Google database products, and how to filter the data on basic fields. Key topics will include:

• Short history of HIPAA and its relationship to NPPES.
• How to break the NPPES data into state-level data that can be loaded easily into Excel.
• How to use csvkit to filter the NPPES csv file.
• Understanding the National Uniform Claim Committee Health care Provider Taxonomy.
• How to properly determine the "primary" provider type (taxonomy) for a health care provider.
• Working with credentials in NPPES (be careful).
• Review the address information in NPPES.
• Review phone information in NPPES.
• Review new endpoints file.
• Review new other-name file.
• Review new practice location file.

Registration Fee: $150

Health Data Workshop in collaboration with CareSet SYSTEMS

1:30 p.m.–5:00 p.m.

CMS Physician Utilization Data

Supreme Court (Meeting Room Level 4)

For years, CMS was prevented from releasing data that summarized the procedures CMS physicians did for the Medicare program by a court order. In 2013, this court order was overturned allowing CMS to publish summaries of how physicians performed services under Medicare. This dataset is now among the most popular that CMS produces.

Since that time CMS has begun to publish a dataset, whose long name is the Medicare Provider Utilization and Payment Data: Physician and Other Supplier Public Use File (PUF). The industry typically short hands this as the "CMS Physician Utilization Data". Using this, it is possible to build very sophisticated models of how physicians behave and how they change this behavior over time.

- Understand the privacy constraints of CMS data, and how they have been applied to the files in this dataset.
- Review the interactive versions that CMS offers to work with this data online.
- Learn how to download and work with this data yourself, either by loading into a spreadsheet (requires filtering first) or by loading it into a database.
- Learn the procedure codesets that make up the data, including what a HCPCS code is and what a CPT code is and where you can learn more about these datasets.
- Learn where CPT codes end and where HCPCS codes and how to differentiate between them. Learn to examine the codesets by the motivations of their maintaining bodies, the AMA and CMS respectively.
- Bundling procedure codes together for analysis using the AHRQ Healthcare Cost and Utilization Project (HCUP)
- This dataset does not include data billed outside the Carrier setting. Learn what the "Carrier Setting" is and how it related to the history of the Medicare program.
- Understand the different "place of service" codes are and how they are split into "office" and "facility" in this PUF.
- Learn the basics of NPI and how to filter this data by type of physician
- Learn to compare the contents of the national, state, provider, and provider+HCPCS level summary files.

Registration Fee: $150

Health Data Workshop in collaboration with CareSet SYSTEMS

2:00 p.m.–5:00 p.m.
Best Practices of Data Visualization for Health Care Professionals:
You Have the Data, but Can You See the Story?
Monument (Meeting Room Level 4)

Effectively communicating your health and health care data visually is a skill to be learned and developed. During this interactive session we'll discuss the research of how people see and understand data, the best practices of data visualization, and examples of how leading organizations are creating clear and compelling displays of data.

Registration Fee: $150

Health Data Workshop in collaboration with HealthDataViz
See how you're doing

Monday, February 10

7:15 a.m.–8:15 a.m.
Meet-the-Experts Student Breakfast
Shaw/LeDroit Park (Meeting Room Level 3)

Open to all students attending the NHPC. No prior registration required.

The Meet-the-Experts Student Breakfast provides students with the opportunity to network with seasoned health policy professionals and health services and policy researchers. Through informal discussion, students will learn more about the experts' achievements and current work, as well as gain valuable insight for shaping their own careers.

6:30 p.m.–8:30 p.m.
AcademyHealth Student Networking Happy Hour
The Capital Burger, 1005 7th Street, NW, WDC 20001

Open to all students attending the NHPC. No prior registration required.

This annual networking event brings together students and young professionals in health policy.

Co-Hosted by the Society for Health Policy Young Professionals

Tuesday, February 11

7:00 a.m.–8:45 a.m.
State Health Research & Policy Interest Group Breakfast: Measuring Impact in State Health Policy Research
(Separate Registration Required)
Georgetown University (Meeting Room Level 1)

Funders and policymakers are increasingly looking for researchers to measure the impact of policy changes on populations and the economy more broadly. This policy breakfast will feature a moderated discussion with state policy researcher Sarah Walker (Director of the Evidence Based Practice Institute, University of Washington), and foundation senior program officers Kimberly DuMont (Senior Program Officer, William T. Grant Foundation) and Mona Shah (Senior Program Officer, Robert Wood Johnson Foundation) on how funders are considering the impact of state policy research and what methods researchers are employing to rise to the challenge. The panel will be moderated by Andrew Barnes (Virginia Commonwealth University), with introductions by Susan Kennedy (Senior Manager of State Health Policy, AcademyHealth).

Moderation and discussion will also focus on how researchers can support their state agencies and other collaborators in developing impact evaluations. Additional considerations can be given to what other information could be useful for researchers, funders, and policymakers as they consider implications of focusing policy evaluations on impact, as well as data limitations of doing so, and how best to disseminate findings of impact via research, community, and policy channels.

Supported in part by the Georgia Health Policy Center and the Robert Wood Johnson Foundation

Health Datapalooza Agenda

National Health Policy Conference Agenda begins on page 27.

Monday, February 10

7:00 a.m.–5:30 p.m.
Registration Open
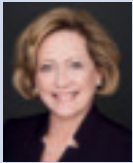*Treasury (Meeting Room Level 4)*

8:00 a.m.–9:00 a.m.
Continental Breakfast

9:00 a.m.–10:30 a.m.
JOINT PLENARY
Independence Ballroom (Meeting Room Level 4)

Welcome and Introductions

Speakers:
Lisa Simpson
AcademyHealth

**Niall Brennan
(Co-Chair)**
Health Care Cost
Institute

**Melinda Buntin
(Co-Chair)**
Vanderbilt University
School of Medicine

Fireside Chat: Digital Health's Promise: How to Bend the Cost Curve

Speakers:
Zane Burke
Livongo

Michael Akinyele
U.S. Department of Veterans Affairs

Social Determinants of Health

Moderator:
Michael Petersen
Accenture Health &
Public Service

Speakers:
Daniel Brillman
Unite Us

Karen DeSalvo
Google Health

Eugene Woods
Atrium Health

HEALTH DATAPALOOZA *AcademyHealth*

10:30 a.m.–11:00 a.m.
Networking Break

11:00 a.m.–12:15 p.m.
CONCURRENT SESSIONS

OAU Joint Panel: Digital Quality Measures: Reducing Burden, Improving Accuracy, Measuring What Matters

Liberty Salon L (Meeting Room Level 4)

Digital quality measure reporting moves from burdensome manual reporting to extracting data for measurement from EHRs, HIEs, registries, etc. This lets us:

• Tap richer data for more meaningful measures;
• Measure appropriate care for individuals vs. populations;
• Provide faster feedback; and
• Improve accuracy.

Chair: Paul Cotton, National Committee for Quality Assurance

Speakers: Michelle Schreiber, CMS Center for Clinical Standards and Quality; **Kate Lonborg**, Oregon Health Authority; **Mary Barton**, National Committee for Quality Assurance

EPS Getting Privacy and Security Right from the Start(up)

Archives (Meeting Room Level 4)

One of the most common asked questions health entrepreneurs and innovators face is: "Do I have to comply with HIPAA?" If not, "what laws must I comply with?" The purpose of this panel is to help entrepreneurs and start-ups understand the Privacy and Security Rules under HIPAA.

Chair: Mary Grealy, Healthcare Leadership Council
Speakers: Paul Wolf, Tivity Health; **Jana Courmier**, Tivity Health; **Dawn-Marie Hutchinson**, GSK; **Iliana Peters**, Polsinelli, PC

TPC Implementing SDoH Screenings: Which Ones?

Liberty Salons I/J/K (Meeting Room Level 4)

This panel will feature discussion around SDoH screening instruments, where and how they are used, new tools in development, and issues around implementation for various stakeholders. A key focus of the discussion will be about whether one standardized screening set is needed and the challenges in getting to that implementation.

Chair: Angela Hagan, Humana Inc.
Speakers: Caroline Fichtenberg, University of California, San Francisco; **Jessa Engelberg Anderson**, West Health Institute; **Clare Tanner**, Michigan Public Health Institute

AAA Powering Real-World, Human Decision Making with Artificial Intelligence and Machine Learning in Health Care

Shaw/LeDroit Park (Meeting Room Level 3)

Health care decision-making is critical to patients' wellbeing. All health decisions require accurate, timely information so everyone from the patient to the provider can make fully informed choices. Digital health innovators are using new applications of artificial intelligence and machine learning to inform more personalized decision-making and achieve better outcomes.

Chair: Aneesh Chopra, CareJourney
Speakers: Julia Hu, Lark Technologies; **Stephen Clark**, Healthy.io; **Helen Kotchoubey**, Castlight Health; **Geoff Clapp**, Cricket Health

12:15 p.m.–12:45 p.m.

Boxed Lunch Pickup

Meeting Room Level 4 Foyer

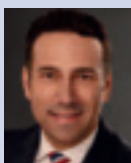*Supported in part by Johnson and Johnson*

12:45 p.m.–2:20 p.m.

HEALTH DATAPALOOZA PLENARY

Independence Ballroom (Meeting Room Level 4)

Welcome

Ed Simcox
U.S. Department of Health and Human Services

Health Data for Action

Katherine Hempstead
Robert Wood Johnson Foundation

Fireside Chat: Data Driving Transformation

Moderator:
Rasu Shrestha
Atrium Health

Speakers:
Ardy Arianpour
Seqster

Sylvia Romm
Atlantic Health System

Aaron Sheedy
Xealth

Fireside Chat with Amy Abernethy

Moderator:
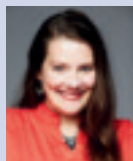**Lisa Simpson**
AcademyHealth

Speaker:
Amy Abernethy
U.S. Food and Drug Administration

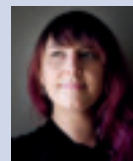## The Patient Experience 2020: The Good, the Bad, and the Ugly

Moderator:
Niall Brennan
Health Care Cost
Institute

Speakers:
Andrea Downing
Brave Bosom

Thacher Hussain
Tidepool

Angelica Parente
Nurix Therapeutics

2:20 p.m.–2:45 p.m.
Networking Break

2:45 p.m.–4:00 p.m.
CONCURRENT SESSIONS

OAU Joint Panel: Hospital Rankings That Matter: What's Needed to Make Them Real Engines for Change?
Capitol/Congress (Meeting Room Level 4)

Can rankings have real impact on the quality of hospital care and adherence to social mission? Though rankings have existed for 30 years, studies suggest most have minimal effect. What has worked? What could work to provide stronger impetus for hospitals to make care safer, more effective, and less costly?

Chair: Shannon Brownlee, The Lown Institute
Speakers: Vikas Saini, Lown Institute; **Nancy Howell Agee**, Carillion Clinic; **Sara Rosenbaum**, George Washington University; **Steven Safyer**, Montefiore Medicine

EPS Digital Health Privacy: FTC and OCR Perspectives
Archives (Meeting Room Level 4)

Digital health privacy is regulated by both the Federal Trade Commission and the HHS Office for Civil Rights. This interactive session examines hypotheticals that explore which privacy and security rules apply to a wide range of digital health companies, from mobile health apps to personal health records to voice-activated devices.

Chair: Reece Hirsch, Morgan, Lewis & Bockius LLP
Speakers: Elisa Jillson, Federal Trade Commission; **Linda Sanches**, U.S. Department of Health and Human Services

TPC Why Telemedicine Is Key to Solving America's Rural Health Crisis
Liberty Salons I/J/K (Meeting Room Level 4)

Facing widespread hospital closures and staff shortages, brick-and-mortar hospitals are shifting more resources toward telemedicine—to reduce the distance between rural patients and needed services. Hear from the pioneers of innovative programs that address social determinants of health in rural communities, broadband access, behavioral health, and chronic care.

Chair: Rasu Shrestha, Atrium Health
Speakers: Alisahah Cole, Atrium Health; **Patrice Walker**, Navicent Health

TPC **Rapid Fire: Data, Interoperability, Analytics**
Chinatown (Meeting Room Level 3)

Chair: Abdul Shaikh, Guidehouse
Speakers:
Michelle Proser, National Association of Community Health Centers
Incorporating Prapare Social Determinants of Health Data into Risk Stratification Models

Joshua Vest, Regenstrief Institute
Identifying Patients in Need of Services to Address Social Needs and Risks with Machine Learning

Kristen Valdes, b.well Connected Health
Bringing It All Together – Personalization of Health in the Digital Age

Mark Heaney, Get Real Health
New CPT Codes Represent a Shift toward Patient Generated Data

Kelly Ko, West Health Institute
Older Adult Visits to the Emergency Department for Ambulatory Care Sensitive Conditions: Opportunities to Improve Outcomes and Reduce High-Cost Utilization

4:00 p.m.–4:15 p.m.
Break

4:15 p.m.–5:30 p.m.
CONCURRENT SESSIONS

AAA **Data Analysis, New Knowledge, and then What? Perspectives on Mobilizing Computable Biomedical Knowledge**
Archives (Meeting Room Level 4)

We are generating computable biomedical knowledge (CBK) from data but cannot safely and effectively use it. The Mobilizing Computable Biomedical Knowledge (MCBK) movement is addressing standards, policy, ethics, procedures and infrastructure for CBK. We share stakeholder perspectives and lessons learned on how to manage, deploy and implement CBK at scale.

Chair: Rachel Richesson, Duke University School of Nursing
Speakers: Chris Dymek, Agency for Healthcare Research and Quality; **Allen Flynn**, University of Michigan;
Gerald Perry, University of Arizona

EPS **Data Privacy and Consumer Tech - How the Health Care Sector Can Lead in Both (yes, really)**
Capitol/Congress (Meeting Room Level 4)

Consumer tech and data privacy - can this marriage be saved? The health care sector has rigorous data privacy rules. Can those rules help people reclaim their data privacy rights across all of tech, while driving faster scientific discovery that improves population *and* personal health? This panel will tackle those questions!

Chair: Casey Quinlan, Mighty Casey Media
Speakers: Bray Patrick-Lake, Evidation Health Inc.; **Michael Mittelman**, American Living Organ Donor Fund;
Andrea Downing, Brave Bosom; **Casey Quinlan**, Mighty Casey Media

TPC **Empowering Patient Care and Enhancing Care Transitions through Data Interoperability**
Liberty Salons I/J/K (Meeting Room Level 4)

Learn how CMS is driving interoperability on many fronts. Blue Button 2.0 powers a growing portfolio of services while the partnership with the HL7 Da Vinci project is driving improved data sharing for consumers, streamlined workflows for providers that together drive an improved consumer experience during transitions of care.

Chair: Allison Oelschlaeger, Centers for Medicare & Medicaid Services
Speakers: Alexandra Mugge, Centers for Medicare & Medicaid Services; **Jocelyn Keegan**, Point of Care Partners

AAA The VA-Doe Collaboration for Standards-Based Process Mining and Decision Support

Marquis Salon 12 (Meeting Room Level 2)

Health Informatics at Veterans Affairs and Oak Ridge National Laboratory (ORNL) at Oak Ridge, Tennessee discuss their collaboration that uses industry standards and AI/ML models to improve reliability and quality of clinical process and speed platform inferencing nearly 100-fold.

Chair: Jonathan Nebeker, Department of Veterans Affairs

Speakers: Teja Kuruganti, Oak Ridge National Labs Department of Energy; **Jeanie Scott**, Department of Veteran Affairs; **Byung Park**, Oak Ridge National Labs Department of Energy; **Edmon Begoli**, Oak Ridge National Labs Department of Energy

TPC Truth or Dare? (The Real Scoop on How ONCs Information Blocking Rule Will Impact Doctors, Patients and Caregivers)

Shaw/LeDroit Park (Meeting Room Level 3)

The federal rules against "information blocking" and the resulting app ecosystem have the potential to dramatically change how doctors interact with each other, and how patients, doctors and caregivers collaborate. In this fireside will discuss what the regulations mean on the ground, including issues such as automation and clinical safety.

Chair: Lucia Savage, Omada Health
Speakers: Aaron Neinstein, University of California, San Francisco; **Natalie Pageler**, Stanford University School of Medicine

AAA Unobtainable Metrics: When the Most Important Data Don't Exist

Liberty Salon L (Meeting Room Level 4)

We need data to improve public health, but what if the most important data just don't exist yet? This panel of national health data experts will discuss "white whale" metrics and the complex challenges in obtaining data and creating measures, including gun violence and social inclusion, among others.

Chair: George Hobor, Robert Wood Johnson Foundation
Speakers: Marjory Givens, University of Wisconsin Population Health Institute; **Sarah Treuhaft**, PolicyLink; **Ben Spoer**, NYU Langone Health

AAA Rapid Fire: Data Analytics to Disrupt Delivery Models

Chinatown (Meeting Room Level 3)

Moderator: Greg Downing, Innovation Horizons, LLC
Speakers:
Devon Williford, Colorado Department of Public Health and Environment
Mapping Substance Use Disorder Treatment Provider Coverage and Availability in Colorado

Lorens Helmchen, The George Washington University
Connecting Patients Paying out-of-Pocket to Same-Day Primary Care

Raja Cholan, Deloitte Consulting LLP
Analysis Normal Form: A Standard Model for Aggregating Clinical Data for Analysis

Rachel Seymour, Atrium Health's Musculoskeletal Institute
Using Electronic Medical Records to Reduce High-Risk Prescriptions

5:30 p.m.–6:30 p.m.

JOINT RECEPTION & POSTER SESSION 1

Liberty Salons M/N/O/P (Meeting Room Level 4)

Themes Featured:

HDP: Advancing Data Analytics and Application
NHPC: Confronting Costs and Spending
HDP: Ensuring Data Privacy and Security

Tuesday, February 11

7:00 a.m.–5:00 p.m.

Registration Open
Treasury (Meeting Room Level 4)

8:00 a.m.–9:00 a.m.

JOINT CONTINENTAL BREAKFAST & POSTER SESSION 2
Liberty Salons M/N/O/P (Meeting Room Level 4)

Themes Featured:

NHPC: Addressing Social Risks, Health Equity and Population Health
NHPC: Obtaining, Accessing, and Using High Quality Care
HDP: Transforming Patient Care

9:00 a.m.–10:15 a.m.

HEALTH DATAPALOOZA PLENARY
International Ballroom (Meeting Room Level 4)
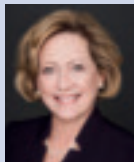
Health Data Impact Award Presentation

Moderator:
Greg Downing
Innovation Horizons, LLC

Fireside Chat

Moderator:
Lisa Simpson
AcademyHealth

Speaker:
Donald Rucker
U.S. Department of Health
and Human Services

Agency for Healthcare Research and Quality (AHRQ) Announcements

Gopal Khanna
AHRQ

Health Care 2030 Now: What the Future of Health Care Will Look Like

Bon Ku
Thomas Jefferson
University

Is the Algorithm Broken?

Moderator:
Jessica Zeaske
Echo Health Ventures

Speakers:
Hemant Pathak
Microsoft

Suchi Saria
Johns Hopkins
University

10:15 a.m.–10:45 a.m.
Networking Break

10:45 a.m.–12:00 p.m.

CONCURRENT SESSIONS

REH Joint Panel: Partnerships for Effectively Addressing Social Determinants in High Risk Populations

Shaw/LeDroit Park (Meeting Room Level 3)

This panel will describe efforts of providers and health plans to create effective partnerships with communities to meet non-medical needs of high risk patients. Panelists will share models, benefits, challenges, and opportunities for such partnerships. They will also discuss the importance of having sustainable partnerships and potential future policy directions.

Chair: Nancy Delew, U.S. Department of Health and Human Services
Speakers: Loel Solomon, Kaiser Permanente; **Jamo Rubin**, Signify Community;
Kevin Moore, UnitedHealthcare Community & State*;* **Andrew Renda**, Humana Inc.

Designing a Health Care System with the Customer in Mind

Liberty Salon L (Meeting Room Level 4)

Chair: Cheryl Austein Casnoff, MITRE
Speakers: Helen Darling, National Business Group on Health; **Rob Lieberthal**, MITRE; **Kathryn Detwiler**, Goldberg Center for Community Pediatric Health at Children's National Hospital

Quality and cost data empower individuals to become educated consumers. While individuals are comfortable in their consumer role in non-health care markets, being a health care consumer is significantly different. Experts will discuss how to engage patients in shared decision making to improve outcomes, and the data and metrics that patients need.

Supported in part by MITRE

TPC Chasing Cures: Crowdsourcing Data through Peer-to-Peer Health, Disease Communities and Media

Capitol/Congress (Meeting Room Level 4)

Learn how open source principles can break down information silos, accelerate research for rare diseases and democratize health care. Panelists share their unique perspectives on how they crowdsource for health through searching for one's own cure, fostering peer-to-peer health communities and sharing patient stories on primetime TV.

Chair: Susannah Fox, Cambia Health Solutions and Hive Networks
Speakers: Bon Ku, Thomas Jefferson University; **David Fajgenbaum**, University of Pennsylvania

12:00 p.m.–12:30 p.m.
Boxed Lunch Pickup
Meeting Room Level 4 Foyer

12:45 p.m.–2:00 p.m.

CONCURRENT SESSIONS

Building Synthetic Health Care Data for Research and Analysis

Liberty Salon L (Meeting Room Level 4)

Join AHRQ for a dynamic discussion about synthetic data and health care policy. In this session, we will discuss the evolution of synthetic health care data and the importance of this approach to address health care price and quality transparency issues; federal initiatives in synthetic data; and how confidentiality and privacy are protected.

Moderator: Herbert Wong, Agency for Healthcare Research and Quality
Speaker: Zeynal Karaca, Agency for Healthcare Research and Quality

Supported in part by the Agency for Healthcare Research and Quality

AAA Innovative Approaches to Cloud Computing - Overcoming the Challenges of Health Data Storage and Computing Infrastructures

Marquis Salon 12 (Meeting Room Level 2)

Cloud computing offers an efficient and cost-effective path for organizations looking to advance health IT data analytics and applications. Panel members will discuss their experiences in the adoption of data storage and cloud computing infrastructure and storage for health data under HIPAA, FISMA and other regulations.

Chair: Anthony Kerlavage, National Cancer Institute
Speakers: Christopher Kinsinger, National Cancer Institute; **Subha Madhavan**, Georgetown University;
Avinash Shanbhag, Office of the National Coordinator for Health IT; **Michael Holck**, ESAC Inc.

AAA Multi-Stakeholder FHIR® Initiatives Accelerate Adoption: Advancing Data Integration in Support of Analytics and Applications for Improved Patient Care, Provider Workflow and Population Health.

Archives (Meeting Room Level 4)

Initiatives across the industry, Argonaut, Da Vinci, Carequality and ONC FAST are leveraging FHIR® to liberate data. They aim to create essential use cases, guidelines, remove barriers to FHIR® scalability and incubate new initiatives. This session will highlight accomplishments, proposed solutions, remaining challenges and next steps for these initiatives.

Moderator: Christopher Muri, U.S. Department of Health and Human Services
Speakers: Jocelyn Keegan, Point of Care Partners; **Dave Cassel**, Carequality;
Micky Tripathi, Massachusetts eHealth Collaborative; **Patrick Murta**, Humana

AAA Patients Driving Research: Enhancing Patient Registries via Health Data Portability

Liberty Salons I/J/K (Meeting Room Level 4)

Cancer research is slowed by lack of data. Advocacy organizations create patient registries to fill that gap, but survey-based registries have limitations. The Cholangiocarcinoma Foundation partnered with a personal health record platform to enhance its registry with clinical data. Panelists will discuss patient-driven registries and their potential to accelerate research.

Chair: Deven McGraw, Ciitizen Corporation
Speakers: Stacey Tinianov, National Coalition for Cancer Survivorship;
Melinda Bachini, Cholangiocarcinoma Foundation; **Reham Abdel-Wahab**, Cholangiocarcinoma Foundation

AAA Supporting Policy Initiatives to Address Surprise Medical Billing Using State All-Payer Claims Databases

Capitol/Congress (Meeting Room Level 4)

In this session, panelists will discuss development of surprise billing legislative efforts at the state-level, with specific emphasis on state-based All-Payer Claims Databases (APCDs) are being used to support those initiatives, including developing price benchmarks.

Chair: Josephine Porter, University of New Hampshire
Speakers: Thea Mounts, Washington State; **Vinita Bahl**, Center for Improving Value in Health Care

AAA The Promise of Claims APIs for Advancing Population Health

Shaw/LeDroit Park (Meeting Room Level 3)

CMS recently announced two pilots for accessing claims data through an API that would allow health care organizations to access real-time claims data. This panel will discuss the promise of these pilots for advancing population health and the plans for their application across a number of different organizations.

Chair: Amy Gleason, United States Digital Service
Speakers: Edwin Miller, Aledade; **Aneesh Chopra**, CareJourney; **Shafiq Rab**, Rush University Medical Center

EPS Rapid Fire: Ensuring Data Privacy and Security

Chinatown (Meeting Room Level 3)

Chair: Craig Brammer, The Health Collaborative
Speakers:
Erin McAuley, Booz Allen Hamilton
Sophisticated Privacy-Preserving Data Mining Techniques for Privacy and Security in the Era of Big Data

Troy Bannister, Particle Health Inc.
Goodbye Portals, Hello APIs

Ben Taylor, LedgerDomain
Building the Pharmaceutical Supply Chain for 2023

Mike Bechtel, Payfone
Stop the Tug of War between Delivering Great Member Experiences, Privacy and Security

2:00 p.m.–2:30 p.m.
Networking Break

2:30 p.m.–3:45 p.m.
CONCURRENT SESSIONS

TPC Joint Rapid Fire: Patient Perspectives and Experiences

Marquis Salon 12 (Meeting Room Level 2)

Chair: Kathy Blake, American Medical Association
Speakers:
Charlene Wong, Duke Clinical Research Institute
Returning Individual Health Information: What Do Research Participants Prefer and Expect?

Donna Cryer, Global Liver Institute
Mobile Health, Wearables and Research: How to Collaborate with Patients to Gain Insight & Answers

Maksim Tsvetovat, Open Health Network; George Washington University
Patient Engagement with Emotional Robots

William Lehrman, Centers for Medicare & Medicaid Services
*Introducing the Emergency Department Patient Experience of Care (EDPEC) Survey:
Collecting Standardized Data to Assist Quality Improvement*

HEALTH DATAPALOOZA
AcademyHealth

EPS HIPAA+GDPR+CCPA = A Call for Strategic Data Discipline: Approaches for Effectively and Efficiently Managing Data Asset Utility, Value, Costs and Responsibilities across the Health Data Lifecycle

Archives (Meeting Room Level 4)

Health data uses and disclosures are subject to a dizzying array of state/federal/international laws depending on the data, regulations, disclosing/receiving parties, identifiability, and use cases. Implementing comprehensive "*data disciplines*" (including data de-identification) can help carefully balance these issues within a data governance life cycle to build nimble, future-facing data strategies.

Chair: Tina Grande, Healthcare Leadership Council
Speakers: Daniel Barth-Jones, Columbia University; **Jennifer Geetter**, McDermott Will & Emery; **Christine Sublett**, Sublett Consulting; **Laura Jehl**, McDermott Will & Emery

Perspectives on the Health Data Journey

Shaw/LeDroit Park (Meeting Room Level 3)

A wealth of health data is now available, powering paradigm shifts in health research, regulatory science, delivery of care and population health. Come engage with program leaders who will share lessons learned along their journeys in harnessing health data, and what it really means to make data-informed decisions.

Supported in part by Accenture

AAA Rapid Fire: Innovative Methodologies and Approaches to Leverage Data Today

Chinatown (Meeting Room Level 3)

Moderator: Fred Trotter, CareSet Systems
Speakers:
Aparna Keshaviah, Mathematica
Using Municipal Wastewater Testing to Provide Near Real-Time Data on Drug Use in Rural Communities

Sean Watford, Booz Allen Hamiltom
Leveraging the Wisdom of the Crowds to Advance the Regulatory Science of Omics Tests by Innovating and Benchmarking Bioinformatics Analytics

Luke Patterson, IMPAQ International, LLC
Applying Machine Learning Methods to Predict Nursing Home Abuse Using CMS Form 2567 Data

Amit Parulekar, Humana
Integrating Sdoh Data from Community Partners: A Payer Perspective
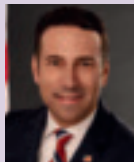
3:45 p.m.–4:00 p.m.
Break

4:00 p.m.–5:00 p.m.

JOINT PLENARY

Independence Ballroom (Meeting Room Level 4)

Fireside Chat: Federal Innovation

Ed Simcox
U.S. Departure of Health
and Human Services

The Future of Data and Policy to Improve Care

Moderator:
Joanne Kenen
Politico

Speakers:
Robert Califf
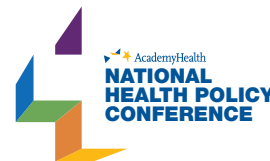Verily and Google Health
and Duke University and
Stanford University

Mandy Cohen
North Carolina Department of
Health and Human Services

Paul Black
Allscripts

National Health Policy Conference Agenda
Health Datapalooza Agenda begins on page 15.

Monday, February 10

7:00 a.m.–5:30 p.m.
Registration Open
Treasury (Meeting Room Level 4)

8:00 a.m.–9:00 a.m.
Continental Breakfast

9:00 a.m.–10:30 a.m.
JOINT PLENARY
Independence Ballroom (Meeting Room Level 4)

Welcome and Introductions
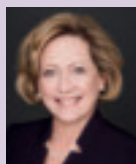
**Speakers:
Lisa Simpson**
AcademyHealth

**Niall Brennan
(Co-Chair)**
Health Care Cost Institute

**Melinda Buntin
(Co-Chair)**
Vanderbilt University School
of Medicine

Fireside Chat: Digital Health's Promise: How to Bend the Cost Curve

Zane Burke
Livongo
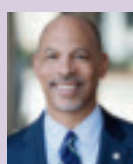
Michael Akinyele
U.S. Department of Veterans Affairs

Social Determinants of Health

**Moderator:
Michael Petersen**
Accenture Health & Public Service

**Speakers:
Daniel Brillman**
Unite Us

Eugene Woods
Atrium Health

Karen DeSalvo
Google Health

10:30 a.m.–11:00 a.m.
Networking Break

11:00 a.m.–12:15 p.m.
CONCURRENT SESSIONS

OAU Joint Panel: Digital Quality Measures: Reducing Burden, Improving Accuracy, Measuring What Matters
Liberty Salon L (Meeting Room Level 4)

Digital quality measure reporting moves from burdensome manual reporting to extracting data for measurement from EHRs, HIEs, registries, etc. This lets us:

• Tap richer data for more meaningful measures;
• Measure appropriate care for individuals vs. populations;
• Provide faster feedback; and
• Improve accuracy.

Chair: Paul Cotton, National Committee for Quality Assurance
Speakers: Michelle Schreiber, CMS Center for Clinical Standards and Quality; **Kate Lonborg**, Oregon Health Authority; **Mary Barton**, National Committee for Quality Assurance

OAU MACPAC at 10: A Look at How Medicaid Policy has Changed Since 2010 and the Outlook for the Next Ten Years
Marquis Salon 12 (Meeting Room Level 2)

It's been 10 years since the Medicaid and CHIP Payment and Access Commission held its first meeting. What has changed? What key issues loom ahead? MACPAC's founding and current chairs will provide insights, addressing issues ranging from long-term services and supports, prescription drugs, substance use disorders, to use of waivers.

Chair: Anne Schwartz, Medicaid and CHIP Payment and Access Commission
Speakers: Diane Rowland, Kaiser Family Foundation; **Melanie Bella**, CityBlock Health

OAU The Path Forward on APMs: What are the Implications of Market Dynamics on APM Adoption?
Capitol/Congress (Meeting Room Level 4)

Alternative Payment Models (APMs) are changing the health care landscape as more health care providers and payers are entering into these arrangements. Policy experts representing economists, patients, and health systems will discuss market trends and future implications within the context of APM adoption and impact on patients, health care providers, and payers.

Chair: Cheryl Austein Casnoff, MITRE
Speakers: Michael Chernew, Harvard Medical School; **Frederick Isasi**, Families USA; **Alan Levine**, Ballad Health

CCS Rapid Fire: Consumers, Costs, and Spending
Chinatown (Meeting Room Level 3)

Chair: Meg Guerin-Calvert, FTI Consulting
Speakers:
Kathleen Carey, Boston University
Spending for Ambulatory Surgery: Evidence from the Commercially-Insured Sector

Patricia Keenan, Agency for Healthcare Research and Quality
Potential Exposure of Enrollees in Private-Sector Employer-Sponsored-Insurance to out-of-Pocket Costs, 2006 to 2018

Tim McDonald, Pardee RAND Graduate School
Consumer and Clinic Responses to Inclusion in a Tiered Insurance Network

John Hargraves, Health Care Cost Institute
What's the Price? It Depends...Who? What? Where?

12:15 p.m.–12:45 p.m.

Boxed Lunch Pickup
Meeting Room Level 4 Foyer

Supported in part by FTI Consulting

1:00 p.m.–2:15 p.m.

CONCURRENT SESSIONS

REH Accelerating Progress on Integrated, Value-Based Care Transformation for Children
Marquis Salon 12 (Meeting Room Level 2)

Drawing upon a multi-year CMS collaborative network and two recent convenings on value-based care for children, the actionable steps and recommendations presented by panelists will accelerate progress on payment and integrated care models that address underlying health-related social needs for children and families.

Chair: Rachel Roiland, Duke Margolis Center for Health Policy
Speakers: Deena Chisolm, Nationwide Children's Hospital; **Charlene Wong**, Duke Margolis Center for Health Policy; **Daniella Gratale**, Nemours Policy and Prevention; **Ellen Marie Whelan**, CMS

CCS Maxed Out: The High Cost of Life-Sustaining Insulin
Shaw/LeDroit Park (Meeting Room Level 3)

This panel will examine trends in out-of-pocket spending on insulin among Medicare beneficiaries and the commercially insured. The audience will hear from a person living with type 1 diabetes about the impact on patients and state and federal policy makers will discuss policy options to improve affordability.

Chair: Jean Fuglesten Biniek, Health Care Cost institute
Speakers: Juliette Cubanski, Kaiser Family Foundation; **Laura Marston**, Self; **Yvanna Cancela**, Nevada State Senate; **Marta Wosinska**, Duke-Margolis Center for Health Policy

CCS Primary Care Investment and Health Care Affordability: Lessons from the States
Archives (Meeting Room Level 4)

Investing in advanced primary care at the State level can improve health outcomes and patient experience while reducing cost. Legislation to require such investment has been passed in Rhode Island, Delaware and Colorado. Senior leaders from those States will discuss their efforts to date and their prospects for the future.

Chair: David Keller, University of Colorado School of Medicine
Speakers: Chris Koller, Milbank Memorial Fund; **Kara Walker**, State of Delaware; **Cory King**, Office of the Health Insurance Commissioner – State of Rhode Island; **Kate Harris**, Colorado Division of Insurance

REH What Can Health Insurance Cover? The State of Supplemental and Non-Medical Benefits
Liberty Salons I/J/K (Meeting Room Level 4)

Federal regulatory changes and state-level initiatives are giving insurers more flexibility to offer new benefits addressing social drivers of health, particularly in Medicare Advantage and Medicaid. This panel will assess current efforts along with key challenges in financing, contracting, building relationships with social service organizations, and recommendations for future success.

Chair: Robert Saunders, Duke University
Speakers: Torrie Fields, Votive Health; **Emma Sandoe**, North Carolina Department of Health and Human Services; **Emily Carmody**, North Carolina Coalition to End Homelessness; **Jennifer Callahan**, Aetna

OAU Work and Community Engagement Requirements: Emerging Evidence to Inform Legal and Policy Debates

Capitol/Congress (Meeting Room Level 4)

Drawing on research supported by the Robert Wood Johnson Foundation, this panel will feature emerging evidence on the implementation and impact of Medicaid work and community engagement requirements and explore how research can help inform ongoing legal and policy debates. Audience questions and discussion will follow panelists' remarks.

Chair: Mona Shah, Robert Wood Johnson Foundation
Speakers: Lucy Hodder, University of New Hampshire; **Joseph Thompson**, University of Arkansas for Medical Sciences; **Josephine Porter**, University of New Hampshire; **Harald Schmidt**, University of Pennsylvania

REH Rapid Fire: Addressing Social Risks, Health Equity and Population Health Session 1

Chinatown (Meeting Room Level 3)

Moderator: Michelle Ko, University of California, Davis
Speakers:
Travis Broome, Aledade, Inc.
Fixing the 'Rural Glitch': Using Public Data to Identify Unintended Disparities for Rural ACOs in the Medicare Shared Savings Program

Teaniese Davis, Kaiser Permanente
Access to Charitable Care Improves Health Outcomes in Southeastern Population

Ann-Marie Akiwumi, IMPAQ International
Targeting Social Determinants of Health Using a Sdoh Dashboard Action Tool

Amy Sheon, Urban Health Initiative, Case Western Reserve University
Improving Population Health through Innovations with Open Data on Social Determinants of Health

OAU Rapid Fire: Obtaining, Accessing, and Using High Quality Care Session 1

Liberty Salon L (Meeting Room Level 4)

Chair: Tannaz Rasouli, Association of American Medical Colleges
Speakers:
Shelly Weizman, O'Neill Institute for National and Global Health Law, Georgetown University Law Center
Policy Strategies to Advance Evidence-Based Treatment for Addiction

Tanvi Rao, IMPAQ International, LLC
Formulary Restrictions for Opioid Alternatives Increase Opioid Prescribing Among Medicare Beneficiaries

Kimberley Geissler, University of Massachusetts School of Public Health and Health Sciences
Changes in Medicaid Acceptance by Substance Abuse Treatment Facilities after Federal Parity Laws

Susan Heil, American Institutes for Research
Impact of Federal and State Policy on Increasing Access to Buprenorphine Treatment for OUD in Rural Oklahoma

Clese Erikson, George Washington University
Are State Telehealth Policies Associated with the Use of Telehealth Services Among Underserved Populations?

2:15 p.m.–2:45 p.m.
Networking Break

2:45 p.m.–4:00 p.m.

CONCURRENT SESSIONS

OAU Joint Panel: Hospital Rankings That Matter: What's Needed to Make Them Real Engines for Change?

Capitol/Congress (Meeting Room Level 4)

Can rankings have real impact on the quality of hospital care and adherence to social mission? Though rankings have existed for 30 years, studies suggest most have minimal effect. What has worked? What could work to provide stronger impetus for hospitals to make care safer, more effective, and less costly?

Chair: Shannon Brownlee, The Lown Institute
Speakers: Vikas Saini*, Lown Institute; **Nancy Howell Agee**, Carillion Clinic; **Sara Rosenbaum***, George Washington University

Reimagining Data

Marquis Salon 12 (Meeting Room Level 2)

Join us to learn how HHS is reimagining how the agencies and offices within the Department and beyond share, integrate, analyze, and visualize data to inform policy and evidence-based decision making. Innovators and patients will share real use cases that will benefit from this initiative.

Chair: Ed Simcox, U.S. Department of Health and Human Services
Speakers: Kim Garriott, **Kristen Honey**, and **Maia Laing**, all from the U.S. Department of Health and Human Services; **Fred Trotter**, CareSet Systems

Supported in part by the U.S. Department of Health and Human Services

REH Addressing Social Determinants of Health: Recent Innovations, Remaining Challenges

Shaw/LeDroit Park (Meeting Room Level 3)

We convene experts in providing quality care to vulnerable populations for a discussion on innovations in addressing health disparities due to Social Determinants of Health. Research continues demonstrating that health outcomes correlate with inequities throughout society. We present the latest programs that have demonstrated success, and the challenges that remain.

Chair: Adaeze Enekwechi, IMPAQ LLC
Speakers: Anand Shah*, Kaiser Permanente; **Shira Hollander**, American Hospital Association; **Jan Malcolm***, Minnesota Department of Health; **Cristal Thomas Gary***, Leavitt Partners

OAU How Algorithmic Care + the Second Wave of Telemedicine Startups Are Solving the Triple Aim

Liberty Salon L (Meeting Room Level 4)

Redesigned evidence-based care with dramatically lower costs and proven business models are emerging to solve the Triple Aim, specialist shortage, waiting times & patient inconvenience. Moderated by MIT Hacking Medicine faculty, the panel will include CEOs of companies at escape velocity with significant revenues and scale, backed by leading VCs.

Chair: Zen Chu, MIT Hacking Medicine
Speakers: David Wong, Stanford Hospital, DirectDerm.com; **Tuhin Sinha**, UCSF

4:00 p.m.–4:15 p.m.
Break

4:15 p.m.–5:30 p.m.

NHPC PLENARY

International Ballroom (Meeting Room Level 4)

Fireside Chat: Why Are We Dying?

Moderator:
Dan Gorenstein
Tradeoffs: A Health Policy Podcast

Speakers:
Karen Scott
Foundation for Opioid
Response Efforts (FORE)

Daniel Webster
Johns Hopkins
Bloomberg School of
Public Health

Laurie Zephyrin
The Commonwealth Fund

Keynote: Climate Change, Health Systems, and Health

Kathy Gerwig
Kaiser Permanente

Fireside Chat

Moderator:
Atul Grover
AAMC

Speaker:
Congresswoman Lauren Underwood
U.S. House of Representatives

5:30 p.m.–6:30 p.m.

JOINT RECEPTION & POSTER SESSION 1

Liberty Salons M/N/O/P (Meeting Room Level 4)

Themes Featured:
HDP: Advancing Data Analytics and Application
NHPC: Confronting Costs and Spending
HDP: Ensuring Data Privacy and Security

Tuesday, February 11

7:00 a.m.–5:00 p.m.
Registration Open
Treasury (Meeting Room Level 4)

8:00 a.m.–9:00 a.m.
JOINT CONTINENTAL BREAKFAST & POSTER SESSION 2
Liberty Salons M/N/O/P (Meeting Room Level 4)

Themes Featured:
NHPC: Addressing Social Risks, Health Equity and Population Health
NHPC: Obtaining, Accessing, and Using High Quality Care
HDP: Transforming Patient Care

9:00 a.m.–10:15 a.m.
CONCURRENT SESSIONS

REH Addressing Infant Mortality through State Policy Approaches
Archives (Meeting Room Level 4)

Recognizing that Ohio ranked near the bottom of the nation for infant mortality and racial disparity in infant mortality, the state government along with partners from local government, health care systems, and policy research groups engaged to develop a policy-driven approach for improvement. Representatives from these sectors discuss successes and challenges.

Chair: Deena Chisolm, Research Institute at Nationwide Children's Hospital
Speakers: Shannon Jones, Groundwork Ohio; **Amy McGee**, Health Policy Institute of Ohio;
Angela Dawson, The Ohio Commission on Minority Health

Moving from Difficult Conversations on Health Spending to Solutions
Shaw/LeDroit Park (Meeting Room Level 3)

This panel will focus on the drivers of health care spending in the US and challenging, "third-rail" types of questions regarding how we can more effectively reduce spending and understand possible tradeoffs.

Chair: Robert Dubois, National Pharmaceutical Council
Speakers: Stacie Dusetzina, Vanderbilt University; **Katie Martin**, Health Care Cost Institute; **Michael Thompson**, National Alliance of Healthcare Purchaser Coalitions; **Joel White**, Council for Affordable Health Coverage

Supported in part by the National Pharmaceutical Council

OAU Moving Health Care to Home: Engaging Payers, Providers and Policymakers toward Patient-Centered Home and Community-Based Care
Liberty Salons I/J/K (Meeting Room Level 4)

When plans and providers collaborate to provide coverage/care for patients at home/in the community, patient experience and clinical outcomes improve while costs decrease. With examples of acute and primary care services adapted for delivery, this panel presents policy and payment reform considerations for successful movement of "health care to home."

Chair: Connie Hwang, Alliance of Community Health Plans (ACHP)
Speakers: James Schuster, UPMC Insurance Division; **Julie Brussow**, Security Health Plan;
Susan Turney, Marshfield Clinic Health System; **Thomas Cornwell**, Home Centered Care Institute

OAU Transitioning to State-Based Marketplaces: The Next Era of State Health Reform
Capitol/Congress (Meeting Room Level 4)

This panel will define the goals and policy considerations that states will need to consider when seeking to establish an SBM. Speakers will also discuss the role that transitioning has played in building federal and state partnerships and how the transition may help to implement broader state reform efforts.

Chair: Dan Meuse, Princeton University, Woodrow Wilson School of Public and International Affairs

Speakers: Heather Korbulic, Silver State Health Insurance Exchange; **Zachary Sherman**, Pennsylvania Health Insurance Exchange Authority; **Justin Zimmerman**, New Jersey Department of Banking and Insurance; **Megan Garratt-Reed**, Maine Department of Health and Human Services

REH Transportation and Health: How Providers and Allies are Addressing Geographic Isolation and Mobility as Social Determinants of Health in Rural America
Liberty Salon L (Meeting Room Level 4)

Panelists will demonstrate how cross-sector coalitions and innovative, grassroots solutions are mitigating transportation barriers to health and wellness in rural America. Synthesis and comparison of findings across geographic regions with varying levels of technology integration have direct implications for value-based care and policy making at state and national levels.

Chair: Teresa Wilke, *Washington University in St. Louis*
Speakers: Jessi LaRose, Missouri Foundation for Health; **Alexandra King**, Community Transportation Association of America; **Valerie Lefler**, Feonix Mobility Rising

REH Rapid Fire: Addressing Social Risks, Health Equity and Population Health Session 2
Marquis Salon 12 (Meeting Room Level 2)

Chair: Joy Lewis, American Hospital Association
Speakers:
Kathleen Gallagher, Patient Advocate Foundation
Amplifying Our Ability to Assess and Address Social Determinants of Health

Linda Kimsey, Jiann-Ping Hsu College of Public Health
Tax Credits as a Lifeline: Georgia's Attempt to Preserve Access to Care in Rural Hospitals

Katharine London, University of Massachusetts Medical School
State, County, Community & University: Working Together to Support Individuals with Justice Involvement and Serious Behavioral Health Needs

Elizabeth Craig, SelectHealth
One Little Question: Assessing Social Determinants of Health Needs

CCS Rapid Fire: Payment Models: Are We Getting What We Are Paying For?

Chinatown (Meeting Room Level 3)

Chair: Michael Crawford, Howard University College of Medicine
Speakers:
Kacie Dragan, Harvard University Graduate School of Arts and Sciences
Do High Administrative Costs Generate High Prices or Do High Prices Generate High Administrative Costs?: Insurance Mix and Coding Practices in New York State Hospitals

Keely Macmillan, Archway Health
Capitation: Why the Provider Response Is Different This Time

Robert Saunders, Duke University
How Will Changes to Federal ACO Programs Affect Small and Resource-Constrained ACOs?

Samuel Chang, The Source on Healthcare Price and Competition
Why States Should Control Consolidation via Legislation and Litigation

Marianne Hamilton Lopez, Duke-Margolis Health Center
Innovation at the State Level: Payment Models for Prescription Drugs

10:15 a.m.–10:45 a.m.
Networking Break

10:45 a.m.–12:00 p.m.
CONCURRENT SESSIONS

REH Joint Panel: Partnerships for Effectively Addressing Social Determinants in High Risk Populations

Shaw/LeDroit Park (Meeting Room Level 3)

This panel will describe efforts of providers and health plans to create effective partnerships with communities to meet non-medical needs of high risk patients. Panelists will share models, benefits, challenges, and opportunities for such partnerships. They will also discuss the importance of having sustainable partnerships and potential future policy directions.

Chair: Nancy Delew, U.S. Department of Health and Human Services
Speakers: Loel Solomon, Kaiser Permanente; **Jamo Rubin**, Signify Community; **Kevin Moore**, UnitedHealthcare Community & State; **Andrew Renda**, Humana Inc.

Innovative Purchasing Strategies

Marquis Salon 12 (Meeting Room Level 2)

This panel will focus on new trends in health care purchasing in the employer market. Participants will discuss various strategies such as transparency, public-private purchasing co-operatives, reference pricing and direct contracting. The importance of data and policy to support these efforts will be highlighted.

Chair: Katherine Hempstead, Robert Wood Johnson Foundation
Speakers: Cheryl DeMars, The Alliance; **Chapin White**, RAND Corporation; **Gloria Sachdev**, Employers' Forum of Indiana; **Robert Smith**, Colorado Business Group on Health

Supported in part by the Robert Wood Johnson Foundation

CCS Price Transparency: Educating and Enhancing the Consumer Experience
Archives (Meeting Room Level 4)

Consumers equipped with cost and quality information can make better health care decisions, improving affordability. This session will focus on the importance of price transparency and innovations improving access to patient-specific data. It will also detail a framework for certifying transparency tools to reduce costs and empower consumers in health care decisions.

Chair: Ceci Connolly, Alliance of Community Health Plans
Speakers: Marti Lolli, Priority Health; **Jason Mitchell**, Presbyterian Health Services; **Julie Bunde**, HealthPartners

REH Understanding How Medicare Advantage Plans Can Address Social Determinants of Health
Liberty Salons I/J/K (Meeting Room Level 4)

In this session, two research groups will present findings from interviews with 32 Medicare Advantage plans on decisions around offering supplemental benefits to address social determinants of health. A community-based organization and health insurer will then talk about how they are responding to recent changes in Medicare Advantage policy.

Chair: David Meyers, Brown University School of Public Health
Speakers: Kali Thomas, Brown University School of Public Health; **Laura Zeeman**, University of California San Francisco; **Jennifer Spear**, Humana Inc; **Lucy Theilheimer**, Meals on Wheels America

OAU Rapid Fire: Obtaining, Accessing, and Using High Quality Care Session 2
Chinatown (Meeting Room Level 3)

Chair: Steve Cohen, RTI International

Speakers:
Kathleen Carey, Boston University
Reducing Frequent Utilization of Hospital Emergency Departments: A Focus on Behavioral Health Patients

Deborah Marshall, Icahn School of Medicine at Mount Sinai
The Radiation Oncology Alternative Payment Model: Making a Case for Integration of Principles of Palliative and Supportive Care into Radiation Oncology Clinics

Noah Gubner, University of Washington
Development and Feasibility of a Tailored Payment Design for Increasing Quality Care in Children's Mental Health

Rebecca Thorsness, Brown University School of Public Health
Effect of Medicaid Expansion on the Incidence of End Stage Renal Disease among Nonelderly Adults

Stephanie Croney, Planned Parenthood Federation of America
Leveraging Quality Measures for Contraceptive Equity

12:00 p.m.–12:30 p.m.
Boxed Lunch Pickup
Meeting Room Level 4 Foyer

12:30 p.m.–2:05 p.m.

NHPC PLENARY

International Ballroom (Meeting Room Level 4)

Capitol Hill Staffers: Perspectives from the Inside

Current congressional staffers will speak to the inner workings of Congress and where we can expect movement on health policy in the year ahead.

Moderator:
Melinda Buntin
Vanderbilt University
School of Medicine

Speakers:
To be determined

Fireside Chat

Moderator:
Dan Diamond
POLITICO

Speaker:
Rebekah Gee
Louisiana Department of Health

Fireside Chat: The Current and Future State of Value Based Payment

Moderator:
Ceci Connolly
Alliance of Community Health Plans

Speakers:
Ashish Jha
Harvard University

Farzad Mostashari
Aledade
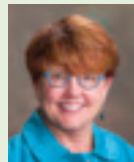
Susan Turney
Marshfield Clinic Health System

2:00 p.m.–2:30 p.m.
Networking Break

2:30 p.m.–3:45 p.m.

CONCURRENT SESSIONS

TPC Joint Rapid Fire: Patient Perspectives and Experiences
Marquis Salon 12 (Meeting Room Level 2)

Chair: Kathy Blake, American Medical Association
Speakers:
Charlene Wong, Duke Clinical Research Institute
Returning Individual Health Information: What Do Research Participants Prefer and Expect?

Donna Cryer, Global Liver Institute
Mobile Health, Wearables and Research: How to Collaborate with Patients to Gain Insight & Answers

Maksim Tsvetovat, Open Health Network; George Washington University
Patient Engagement with Emotional Robots

William Lehrman, Centers for Medicare & Medicaid Services
Introducing the Emergency Department Patient Experience of Care (EDPEC) Survey: Collecting Standardized Data to Assist Quality Improvement

Liberating Immunization Data

Liberty Salon L (Meeting Room Level 4)

In this session, learn about the Immunization Gateway: the first of its kind data exchange platform with state and local immunization systems. The gateway is actively enabling large provider organizations with locations in multiple states to connect to multiple Immunization Information Systems (IIS); helping IIS exchange data as people move or seek care across jurisdictional lines; and empowering consumers' access to their own data.

Supported in part by U.S. Department of Health and Human Services

Moderator: Jim Daniel, U.S. Department of Health and Human Services
Speaker: Michael Perretta, Docket

CCS State Innovation and Action on Payment Reform

Capitol/Congress (Meeting Room Level 4)

States are increasingly implementing value-based payment and delivery reforms to expand access to needed care, improve outcomes and quality, and limit preventable or wasteful medical spending. This panel will combine a discussion of innovative national initiatives and a focus on North Carolina's efforts, offering key successes, challenges, and recommendations.

Chair: Cristina Boccuti, West Health Policy Center
Speakers: Robert Saunders, Duke University; **Emma Sandoe**, North Carolina Department of Health and Human Services; **Greg Griggs**, North Carolina Academy of Family Physicians

REH The Role for Measurement, Data, and Evaluation to Inform Policies Aimed at Improving Health and Equity in Communities

Liberty Salons I/J/K (Meeting Room Level 4)

Strong science, data, health measures and goals, and evaluation are key to developing and implementing health policies with the greatest potential to improve health and equity. This session will describe innovative national, state, and health system-based efforts to improve health, equity, and to address the social determinants of health.

Chair: Gail Christopher, National Collaborative for Health Equity
Speakers: Angela McGowan, U.S. Department of Health and Human Services; **Steven Woolf**, Center for Society and Health; **Loel Solomon**, Kaiser Permanente

3:45 p.m.–4:00 p.m.
Break

4:00 p.m.–5:00 p.m.

JOINT PLENARY

Independence Ballroom (Meeting Room Level 4)

Fireside Chat: Federal Innovation

Ed Simcox
U.S. Departure of Health
and Human Services

The Future of Data and Policy to Improve Care

**Moderator:
Joanne Kenen**
Politico

**Speakers:
Robert Califf**
Verily and Google Health
and Duke University and
Stanford University

Mandy Cohen
North Carolina Department of
Health and Human Services

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EXHIBITORS

AcademyHealth

www.academyhealth.org

AcademyHealth is the leading national organization serving the fields of health services and policy researchand the professionals who produce and use this important work. Together with our members, we offerprograms and services that support the development and use of rigorous, relevant, and timely evidence to increase the quality, accessibility, and value of health care, to reduce disparities, and to improve health. A trusted broker of information, AcademyHealth brings stakeholders together to address the current and futureneeds of an evolving health system, inform health policy, and translate evidence into action.

Accenture Federal Services

www.accenturefederal.com

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Accenture Federal Services, a wholly owned subsidiary of Accenture LLP, is a U.S. company with offices in Arlington, Virginia. Accenture's federal business has served every cabinet-level department and 30 of the largest federal organizations. Accenture Federal Services transforms bold ideas into breakthrough outcomes for clients at defense, intelligence, public safety, civilian and military health organizations.

Agency for Healthcare Research and Quality (AHRQ)

www.ahrq.gov

Tables: 6 & 7

The Agency for Healthcare Research and Quality (AHRQ) is the lead federal agency charged with improving the quality, safety, efficiency, and effectiveness of health care for all Americans. Within the Department of Health and Human Services, AHRQ supports research to improve the quality of health care and promote evidence-based decisions.

Department of Veterans Affairs
Health Services Research & Development Service (HSR&D)
Quality Enhancement Research Initiative (QUERI)

www.hsrd.research.va.gov
www.queri.research.va.gov

Table: 18

The Department of Veterans Affairs, Health Services Research and Development Service (HSR&D) identifies and evaluates innovative strategies that produce accessible, high-quality, cost-effective healthcare for Veterans. VA HSR&D's Quality Enhancement Research Initiative (QUERI) focuses exclusively on implementing evidence-based research into clinical practice – and evaluating the results of those efforts.

Duke University School of Medicine

mmci.duke.edu

Table: 5

Duke University's Master of Management in Clinical Informatics (MMCi) program is a unique one-year, blended format program for working health care professionals. Classes are one Friday and Saturday a month at Duke with a combination of remote and online education. The program's unique curriculum is an integration of business and clinical informatics courses. The curriculum begins by building foundational knowledge in business and informatics principles and then rises to strategic thinking on how technology and data might be applied to health care to improve quality and lower cost. The blended curriculum creates a cross over skill set that enables students to effectively lead strategic initiatives that require clinical, technology and business functions. Students enter the program with clinical, technical and business backgrounds and work in teams to solve today's challenges utilizing diverse perspectives.

Georgia Health Policy Center

ghpc.gsu.edu

Table: 19

The Georgia Health Policy Center (GHPC), housed within Georgia State University's Andrew Young School of Policy Studies, provides evidence-based research, program development, and policy guidance locally, statewide, and nationally to improve health status at the community level. Please visit our website at ghpc.gsu.edu to learn more about our services.

Health Affairs

www.healthaffairs.org

Table: 1

Health Affairs is the leading peer-reviewed journal at the intersection of health, health care, and policy. Published by Project HOPE, the peer-reviewed journal appears monthly in print, online, on mobile and on iPad. Additional and late-breaking content is found at www.healthaffairs.org in Health Affairs Today, Health Affairs Blog, Health Policy Briefs, Videos and Podcasts, and more.

HealthAPT

www.ccwdata.org

Table: 15

The CMS Chronic Condition Data Warehouse (CCW) and Virtual Research Data Center (VRDC) provides researchers with Medicare and Medicaid data linked by beneficiary. Managed by HealthAPT (joint venture between NewWave Technologies and General Dynamics Health Solutions), healthcare management services include database architecture, data access/dissemination, applications, security, and data science services.

Health and Medical Care Archive

www.icpsr.umich.edu/icpsrweb/HMCA

Table: 2

The Health and Medical Care Archive is the data archive of the Robert Wood Johnson Foundation, the largest philanthropy devoted to health and health care in the United States. HMCA is operated by the Inter-university Consortium for Political and Social Research (ICPSR) at the University of Michigan.

HealthDataViz

www.healthdataviz.com

Table: 20

HealthDataViz harnesses the best practices of data visualization to design and build dashboards, reports, and infographics exclusively for public health and healthcare organizations. Expert in the science of how people see and understand data, we create visualizations that are clear and compelling using software tools including Tableau®, SAS®, and Qlik®.

Hilltop Institute at UMBC

www.hilltopinstitute.org

Table: 4

The Hilltop Institute is a non-partisan health research organization at the University of Maryland, Baltimore County (UMBC) dedicated to improving the health and wellbeing of people and communities. Hilltop conducts cutting-edge data analytics and translational research on behalf of government agencies, foundations, and nonprofit organizations to inform public policy at the national, state, and local levels.

IMPAQ International LLC

www.impaqint.com

Tables: 8 & 9

IMPAQ International evaluates and enhances public programs and policy. We provide leading-edge research and consulting services to domestic and international clients, including monitoring & program evaluations, research & policy analysis, implementation & technical assistance, technology solutions & data management, surveys & data collection, and communications & logistics support.

JAMA Network

www.jamanetwork.com

Table: 21

Building on a tradition of editorial excellence, JAMA Network brings JAMA together with JAMA Network Open and ten specialty journals to offer enhanced access to the research, reviews, and opinions shaping the future of medicine.

MITRE

www.mitre.org/health

Table: 13

MITRE is solving problems for a safer world by employing objective insight, health informatics, and policy expertise to create cutting-edge opportunities in health quality, accessibility, and affordability. We are pioneering together with policymakers, doctors, patients, and payers to create a new era of health and well-being for Americans.

National Association of ACOs
Institute for Accountable Care

www.naacos.com

www.i4ac.org

Table: 3

The National Association of ACOs represents more than 12 million beneficiary lives through hundreds of organizations participating in population health-focused payment and delivery models in Medicare, Medicaid, and commercial insurance. The Institute for Accountable Care strives to transform care by building the evidence base for the impact of accountable care.

National Pharmaceutical Council

www.npc.org

Table: 11

The National Pharmaceutical Council (NPC) is a health policy research organization dedicated to the advancement of good evidence and science, and to fostering an environment in the United States that supports medical innovation. NPC focuses on research development, dissemination, and education of the critical issues of evidence, innovation, and the clinical and economic value of improved health outcomes. NPC was established in 1953 and is supported by the nation's major research-based pharmaceutical companies. Follow us on Twitter @npcnow.

Planned Parenthood Federation of America

www.plannedparenthood.com

Table: 12

Planned Parenthood is America's most trusted provider of reproductive health care, providing millions of people contraception, testing and treatment for STIs, lifesaving cancer screenings, and access to safe, legal abortion. With a presence in all 50 states and Washington, DC, Planned Parenthood has 49 affiliates, and over 600 health centers.

ResDAC

www.resdac.org

Table: 14

ResDAC, a CMS contractor located at the University of Minnesota, provides free assistance to researchers interested in requesting and using CMS data. ResDAC resources outline the strengths, weaknesses, and applications of CMS data. ResDAC services include individual consultation by phone or email, online training and resources, and in-person workshops.

RTI International

www.rti.org

Table: 10

RTI International is an independent, nonprofit research institute dedicated to improving the human condition. We combine scientific rigor and technical expertise in social and laboratory sciences, engineering, and international development to deliver solutions to the critical needs of clients worldwide.

TConneX, Inc.
EzAnalytix
www.ezanalytix.com

Table: 23
EzAnalytix is self-service enterprise analytics platform to manage data, perform analysis, and generate analysis interpretation report without specialized assistance. It enables users from novices to experts in statistical machine learning to easily perform analysis by mouse-click. No programming is needed so users can totally focus on the problem solving.

ThinkMed Consulting
www.thinkmedconsulting.com

Table: 25
ThinkMed Consulting Inc. is a full-service medical and dental practice consulting firm. We work with large and small healthcare organizations to increase business performance, mitigate compliance risk, reduce stress for physicians and staff, and improve the patient's experience.

U.S. Department of Health and Human Services
Office of the Chief Technology Officer
www.hhs.gov/idealab

Table: 17
The Office of the Chief Technology Officer provides leadership and direction on data, technology, innovation and strategy across the Department of Health and Human Services. Areas of focus include promoting open data and its use to create value, driving more efficient operations through technology utilization, and coordinating innovation strategy across the Department to improve the lives of the American people and the performance of the Department.

University of Michigan
Department of Learning Health Sciences
medicine.umich.edu/dept/learning-health-sciences

Table: 24
The Department of Learning Health Sciences (DLHS) is a basic science department focused on revolutionizing learning and transforming health through the advancement of the sciences that make learning effective, routine, and scalable. Part of the University of Michigan Medical School, DLHS views learning as a continuous process of discovery and implementation, leading to improvement and innovation.

UT Health School of Biomedical Informatics
www.sbmi.uth.edu

Table: 22
The University of Texas, School of Biomedical Informatics at Houston, is the only free-standing school in the nation dedicated exclusively to graduate programs in biomedical informatics; offering graduate certificates, masters and doctoral degrees. Our newly created Doctorate of Health Informatics is the first applied terminal degree in this specialized area of study. SBMI's mission is to educate future scientists and professionals in biomedical informatics and health information technology. Transforming Data to Power Human Health™ is our vision - an inspiration for all of us to lead the future of health and healthcare.

Supporter Profiles

Atrium Health
atriumhealth.org

Atrium Health (formerly Carolinas HealthCare System) is one of the nation's leading healthcare organizations, connecting patients with on-demand care and world-class specialists across a network of more than 40 hospitals and 900 care locations. A recognized leader in healthcare delivery, quality and innovation, we're improving health in communities across the Southeast while solving some of America's most urgent healthcare challenges.

Accenture Federal Services
www.accenturefederal.com

Accenture Federal Services, a wholly owned subsidiary of Accenture LLP, is a U.S. company with offices in Arlington, Virginia. Accenture's federal business has served every cabinet-level department and 30 of the largest federal organizations. Accenture Federal Services transforms bold ideas into break-through outcomes for clients at defense, intelligence, public safety, civilian and military health organizations.

Allscripts
www.allscripts.com

Allscripts is a leader in healthcare information technology solutions that advance clinical, financial and operational results. Our innovative solutions connect people, places and data across an Open, Connected Community of Health™. Connectivity empowers caregivers and consumers to make better decisions, delivering better care for healthier populations.

American Hospital Association
www.aha.org

The American Hospital Association (AHA) is the national organization that represents and serves all types of hospitals, health care networks, and their patients and communities. Nearly 5,000 hospitals, health care systems, networks, other providers of care and 43,000 individual members come together to form the AHA. Through our representation and advocacy activities, AHA ensures that members' perspectives and needs are heard and addressed in national health policy development, legislative and regulatory debates, and judicial matters. Our advocacy efforts include the legislative and executive branches and include the legislative and regulatory arenas. Founded in 1898, the AHA provides education for health care leaders and is a source of information on health care issues and trends.

Association of American Medical Colleges
www.aamc.org

The Association of American Medical Colleges is a not-for-profit association dedicated to transforming health care through innovative medical education, cutting-edge patient care, and groundbreaking medical research. Its members are all 154 accredited U.S. and 17 accredited Canadian medical schools; nearly 400 major teaching hospitals and health systems, including 51 Department of Veterans Affairs medical centers; and more than 80 academic societies. Through these institutions and organizations, the AAMC serves the leaders of America's medical schools and teaching hospitals and their more than 173,000 full-time faculty members, 89,000 medical students, 129,000 resident physicians, and more than 60,000 graduate students and postdoctoral researchers in the biomedical sciences.

CareSet Systems
www.careset.com

CareSet is transforming the way biomedical companies go to market. We believe in getting the best treatments to the right patients quickly and efficiently. We do that by analyzing government data sources, such as Medicare claims data. With CareSet, biomedical companies become better at serving the patient community.

The Commonwealth Fund

www.commonwealthfund.org

The Commonwealth Fund is a private foundation that aims to promote a high performing health care system that achieves better access, improved quality, and greater efficiency, particularly for society's most vulnerable, including low-income people, the uninsured, minority Americans, young children, and elderly adults. The Fund carries out this mandate by supporting independent research on health care issues and making grants to improve health care practice and policy. An international program in health policy is designed to stimulate innovative policies and practices in the United States and other industrialized countries.

Department of Veterans Affairs
Health Services Research & Development Service (HSR&D)

www.hsrd.research.va.gov

The Department of Veterans Affairs, HSR&D identifies and evaluates innovative strategies that produce accessible, high-quality, cost-effective healthcare for Veterans. HSR&D is an intramural program that funds an array of peer-reviewed projects and professional development opportunities focused on improving the health and care of Veterans.

FTI Consulting

www.fticonsulting.com

FTI Consulting's Center for Healthcare Economics and Policy applies cutting-edge economics and quantitative methods to assist clients in navigating complex public policy challenges and leveraging business opportunities. FTI Consulting brings the world's best minds to bear across its practices to develop and implement innovative solutions for the healthcare industry.

Georgia Health Policy Center

ghpc.gsu.edu

The Georgia Health Policy Center (GHPC), housed within Georgia State University's Andrew Young School of Policy Studies, provides evidence-based research, program development, and policy guidance locally, statewide, and nationally to improve health status at the community level. Please visit our website at ghpc.gsu.edu to learn more about our services.

Guidehouse

Guidehouse is a leading global provider of consulting services to the public and commercial markets with broad capabilities in management, technology, and risk consulting. We help clients address their toughest challenges with a focus on markets and clients facing transformational change, technology-driven innovation, and significant regulatory pressure. Across a range of advisory, consulting, outsourcing, and technology/analytics services, we help clients create scalable, innovative solutions that prepare them for future growth and success. Headquartered in Washington DC, the company has more than 7,000 professionals in more than 50 locations. Guidehouse is a Veritas Capital portfolio company, led by seasoned professionals with proven and diverse expertise in traditional and emerging technologies, markets, and agenda-setting issues driving national and global economies. For more information, please visit: www.guidehouse.com.

Health Affairs

www.healthaffairs.org

Health Affairs is the leading peer-reviewed journal at the intersection of health, health care, and policy. Published by Project HOPE, the peer-reviewed journal appears monthly in print, online, on mobile and on iPad. Additional and late-breaking content is found at www.healthaffairs.org in Health Affairs Today, Health Affairs Blog, Health Policy Briefs, Videos and Podcasts, and more.

Health Care Cost Institute

www.healthcostinstitute.org

HCCI is an independent, non-profit organization with leading health care claims datasets that enable research, policy and journalism. The Health Care Cost Institute's mission is to get to the heart of the key issues impacting the U.S. health care system — by using the best data to get the best answers. HCCI stands for truth and consensus around the most important trends in health care, particularly those economic issues that are critical to a sustainable, high-performing health system. Our values are simple: health care claims data should be accessible to all those who have important questions to ask of it. Health care information should be transparent and easy to understand. All stakeholders in the health care system can drive improvements in quality and value with robust analytics.

Healthcare Leadership Council

https://www.hlc.org/

The Healthcare Leadership Council (HLC), a coalition of chief executives from all disciplines within American healthcare, is the exclusive forum for the nation's healthcare leaders to jointly develop policies, plans, and programs to achieve their vision of a 21st century system that makes affordable, high-quality care accessible to all Americans.

IMPAQ International

www.impaqint.com

IMPAQ International evaluates and enhances public programs and policy. We provide leading-edge research and consulting services to domestic and international clients, including monitoring & program evaluations, research & policy analysis, implementation & technical assistance, technology solutions & data management, surveys & data collection, and communications & logistics support.

Johnson & Johnson

www.jnj.com

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Kaiser Permanente

share.kaiserpermanente.org

Kaiser Permanente is committed to helping shape the future of health care. We are recognized as one of America's leading health care providers and not-for-profit health plans. Founded in 1945, Kaiser Permanente has a mission to provide high-quality, affordable health care services and to improve the health of our members and the communities we serve. We currently serve 12.3 million members in eight states and the District of Columbia. Care for members and patients is focused on their total health and guided by their personal Permanente Medical Group physicians, specialists and team of caregivers. Our expert and caring medical teams are empowered and supported by industry-leading technology advances and tools for health promotion, disease prevention, state-of-the-art care delivery and world-class chronic disease management. Kaiser Permanente is dedicated to care innovations, clinical research, health education and the support of community health.

Merck

www.merck.com

For 125 years, Merck has been a global health care leader working to help the world be well. Merck is known as MSD outside the United States and Canada. Through our prescription medicines, vaccines, biologic therapies, and animal health products, we work with customers and operate in more than 140 countries to deliver innovative health solutions. We also demonstrate our commitment to increasing access to health care through far-reaching policies, programs and partnerships. For more information, visit our website and connect with us on Twitter, Facebook, YouTube and LinkedIn.

MITRE

www.mitre.org/health

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National Pharmaceutical Council (NPC)

www.npcnow.org

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Philip R. Lee Institute for Health Policy Studies School of Medicine UCSF

healthpolicy.ucsf.edu

For nearly 45 years, the Institute has contributed to the solution of challenging health policy problems through leadership in: health policy and health services research, education and training, technical assistance, and public service. We conduct, synthesize, and translate multidisciplinary research to provide evidence-based information to people who make decisions about health and health care, including consumers of health care. We provide information about policy decisions that affect people's health and lives, from improving clinical decision-making at a patient's bedside to assessing the impact of health legislation. We also train students and fellows in the health professions and other disciplines for leadership roles in academia, government at all levels, and the non-profit and private sectors.

Planned Parenthood Federation of America

www.plannedparenthood.org

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Robert Wood Johnson Foundation

www.rwjf.org

For more than 45 years the Robert Wood Johnson Foundation has worked to improve health and health care. We are working alongside others to build a national Culture of Health that provides everyone in America a fair and just opportunity for health and well-being. Follow the Foundation on Twitter at ww.rwjf.org/twitter or on Facebook at www.rwjf.org/facebook.

RTI International

www.rti.org

RTI International is an independent, nonprofit research institute dedicated to improving the human condition. We combine scientific rigor and technical expertise in social and laboratory sciences, engineering, and international development to deliver solutions to the critical needs of clients worldwide.

U.S. Department of Health and Human Services
Office of the Chief Technology Officer

www.hhs.gov/idealab

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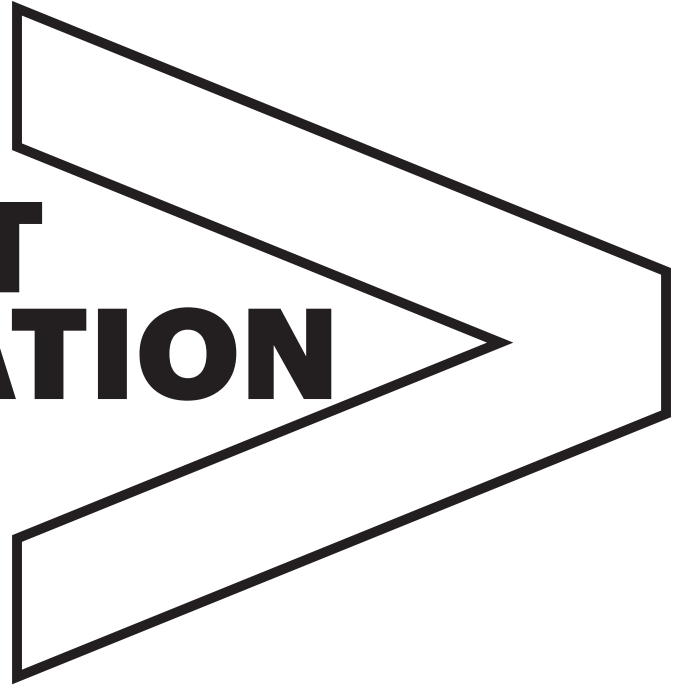Tuesday, February 11, 10:45 AM-12:00 PM

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National Pharmaceutical Council

NPC

GOING
BELOW
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Health Affairs

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–The Washington Post

VA Health Services Research & Development
and Quality Enhancement Research Initiative

The mission of VA Health Services Research & Development (HSR&D) is to identify, implement, and evaluate innovative strategies that lead to accessible, high quality, cost-effective care for Veterans and the nation. With expertise in economics, data and information systems, and policy, VA investigators work with frontline providers, administrators, health system leaders, and Veterans and their families to develop, deploy, and sustain data-driven solutions that advance care and ultimately improve Veteran health and quality of life.

VA's Quality Enhancement Research Initiative (QUERI) is HSR&D's engine by which scientific innovations are implemented in routine practice. The mission of QUERI is to reduce the research-to-practice gap by having more frontline providers implement innovations using quality improvement methods via the QUERI Implementation Roadmap.

QUERI Implementation Roadmap
How implementation strategies and multiple stakeholder involvement accelerate quality improvement in a Learning Health System.

To find research abstracts, read recent publications, learn about funding or employment opportunities, watch videos, and download podcasts featuring HSR&D investigators discussing their work, visit our website at **www.hsrd.research.va.gov**, or follow us on Twitter **@vahsrd.**

U.S. Department of Veterans Affairs
Veterans Health Administration
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Journal of Health Politics, Policy and Law

Journal of
Health Politics,
Policy
and Law

Volume 44
Number 6
December 2019

Jonathan Oberlander, *editor*

A leading journal in its field, and the primary source of communication across the many disciplines it serves, the *Journal of Health Politics, Policy and Law* focuses on the initiation, formulation, and implementation of health policy and analyzes the relations between government and health—past, present, and future.

JHPPL is based at Brown University's Watson Institute for International and Public Affairs.

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Behind the scenes of decision-making in Washington.

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academyhealth.org/orientation

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The AcademyHealth Annual Research Meeting (ARM) is the gathering place for more than 3,000 individuals leading the charge to transform delivery systems and health care in a rapidly changing landscape. As the premier forum for health services research, the ARM convenes the foremost experts at the intersection of health, health care, and policy to share important findings and showcase the latest research on how the health system works, what it costs, and how to improve it.

Even More Research in 2020

For the first time, the Annual Research Meeting will begin on Saturday, giving attendees an extra half day to enjoy even more research, cutting edge methods, and robust discussions of the impact of health services research on health policy and practice.

Registration opens in mid-February.
academyhealth.org/arm

AcademyHealth HEALTH DATA LEADERSHIP INSTITUTE
Leveraging Data and Navigating Federal Policy for Health System Transformation

May 20, 2020 | Rush University, Chicago, IL

Leveraging data and navigating federal policy for health system transformation.

Learn how to shape your institution's data-driven strategy and maximize insights from health and health care data by engaging with leading experts and change makers, including federal officials, clinicians, researchers, health care executives, and policymakers in an intimate and interactive setting.

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The Institute's small meeting format encourages collaboration, interaction and networking among participants and esteemed faculty.

Register Today.
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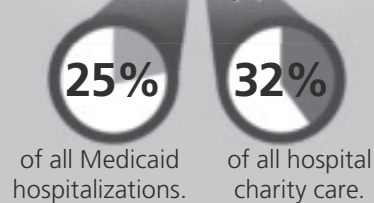We **pioneer cures** and bring them to patients.

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of all extramural research funded by the National Institutes of Health is performed by researchers at medical schools and teaching hospitals.

We **provide care** not available elsewhere.

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of all Medicaid hospitalizations.

32%

of all hospital charity care.

20-016 (1/20)

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- *Consumer Access to Immunization* app testing

- *Lyme Innovation* public-private partnerships

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FEB 10-11

HEALTH DATAPALOOZA 2020

HTTPS://WWW.HHS.GOV/CTO/INDEX.HTML
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Planned Parenthood is America's most trusted provider of reproductive health care, providing millions of people contraception, testing and treatment for STIs, lifesaving cancer screenings, and access to safe, legal abortion. With a presence in all 50 states and Washington, DC, Planned Parenthood has 49 affiliates, and over 600 health centers.

UCSF
University of California
San Francisco

Philip R. Lee Institute for Health Policy Studies
School of Medicine
http://www.ihps.medschool.ucsf.edu/

Contributing to the solution of health policy problems through:
- *health policy/health services research*
- *education and training*
- *technical assistance*
- *public service*

Notes

Notes

Notes

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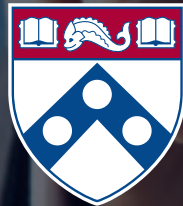MD, PhD

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