	Short-Term (1-2 years) Priorities	Medium-Term (3-5 years) Priorities	Long-Term (5-10 years) Priorities
Preparedness and Resilience	Determine how recent, time-limited investments in governmental public health can have the greatest impact	Ready public health infrastructure to address next pandemic/threat	Provide evidence-base to inform design of a 21st century public health system
	Develop rigorous evaluations to assess public health responses to COVID-19		
	Apply an equity lens to public health activities to address systemic inequalities		
Structure	Understand how public health system structures changed in response to COVID-19 and any impacts		Define new approaches to funding cross-sector collaborations that address SDH
	Explore how public health interfaces with the medical care system, and develop mutually beneficial models to advance integration		
Performance		Assess early experiences of accreditation and what, if any, impacts it is having	
		Prioritize research to inform accreditation standards that drive practice improvement	
Workforce		Estimate the optimal size and composition of the public health workforce (i.e., numbers, competencies, staffing models)	Identify what training is needed to build a resilient and proactive public health system
		Develop training grants (T32s, T34s, T35s) to build a pipeline of PHSSR researchers	
Data and Technology		Renew investments related to data collection and harmonization	Modernize the public health data and IT infrastructure to respond to new health threats
		Invest in new data and technology, including wearables and mobile health	
Financing and Economics	Leverage COVID-19 funding reporting data to demonstrate the relationship between public health spending and public health outcomes	Make financial data analysis mainstream in the profession, e.g., financial data reporting should be mandatory, and leadership should have appropriate credentials and experience	Demonstrate the impact of investments in public health infrastructure, (focus on the system rather than specific interventions)
		Generate more robust evidence for the ROI of investing in public health systems that can respond to crises such as COVID-19 and the opioid epidemic	
		Develop measures for value and effectiveness in public health	